Hackney

Title of Report	Introduction to the Population Health Hub
For Consideration By	Health and Wellbeing Board
Meeting Date	21 Sep 2023
Classification	Open
Ward(s) Affected	
Report Author	Anna Garner, *Head of Performance and Integrated Commissioning Alignment, North East London CCG* Joia De Sa, *C&H Consultant in Public Health*

Is this report for:

☑	Information
☐	Discussion
☐	Decision

Why is the report being brought to the board?

> This was requested following a presentation to the Health and Wellbeing Board in March 2023 on progress of the Joint Local Health and Wellbeing Strategy implementation, which the Population Health Hub is overseeing.

Has the report been considered at any other committee meeting of the Council or other stakeholders?

> No

Background

1. The Population Health Hub is a shared, system resource which aims to support the City & Hackney Place Based Partnership (PbP) and wider system partners to reduce health inequalities and improve the health of our population.

2. We support the City and Hackney Place Based Partnership Vision: " Working together with our residents to improve health and care, address health inequalities and make City and Hackney thrive".

3. Health inequalities are avoidable and unjust differences in health outcomes between groups of people or communities and are defined according to a number of different dimensions (see Box 1 below). Taking action to reduce health inequalities is a matter of social justice.

Box 1: 'Dimensions' of health inequalities

Protected characteristics: age, disability, sex, gender reassignment, ethnicity/race, religion or belief, sexual orientation, marriage and civil partnership, pregnancy and maternity
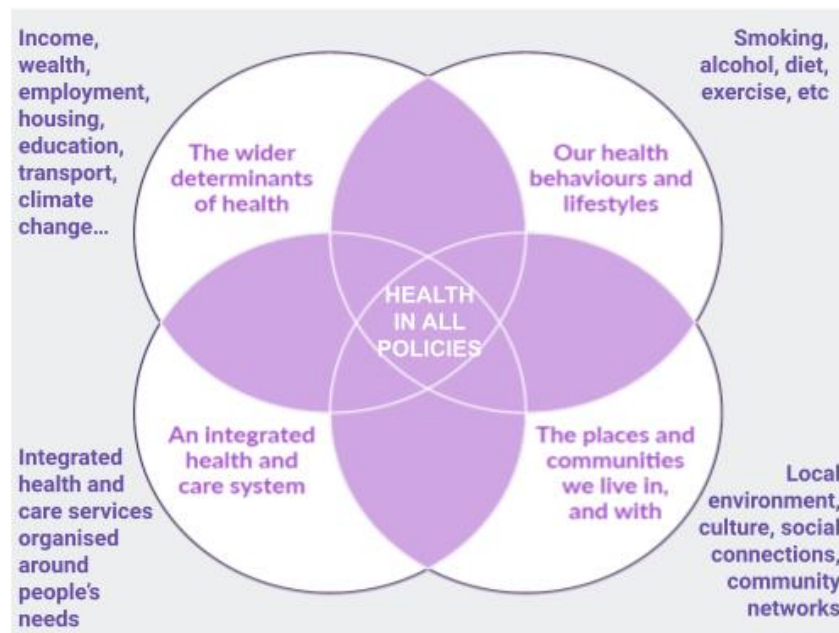
Social inequalities: poverty, housing, education, unemployment, etc

Geographical inequalities: urban vs rural, local area deprivation, etc

Vulnerability: carers, rough sleepers, care leavers, people with no recourse to public funds (NRPF) etc

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4. The unequal distribution of population health outcomes is driven by a complex interaction of individual, community and structural factors. Tackling health inequalities and improving population health requires action at multiple levels and across all sections of society. This means addressing all four 'pillars' of a population health system (see figure 1 below).

Figure 1: Population Health Pillars[1]

Income, wealth, employment, housing, education, transport, climate change...

The wider determinants of health

Smoking, alcohol, diet, exercise, etc

Our health behaviours and lifestyles

HEALTH IN ALL POLICIES

Integrated health and care services organised around people's needs

An integrated health and care system

The places and communities we live in, and with

Local environment, culture, social connections, community networks

5. Taking a population health approach means rebalancing investment across the four pillars, while also focusing attention on the areas of overlap and intersection - where there are the greatest opportunities for impact. We also want to support system partners to take shared responsibility for improving population health. Effective system-wide action requires a common understanding of population health drivers, outcomes and effective interventions.

6. At the heart of this population health framework is a 'health in all policies' (HiaP) approach, which is based on the recognition that our greatest health challenges cannot be resolved through the health and care system alone, but are highly complex and most commonly driven by social, economic and environmental factors. A HiaP approach systematically and explicitly incorporates health improvement and health equality objectives into decision-making across sectors and policy areas, seeking to avoid harmful impacts of policies and practice and improve population health and reduce health inequalities. HiaP is built on the principles of co-benefits: a healthier population, and greater health equality, brings longer-term social and economic benefits for the local community.

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[1] Adapted from, Buck et al (2018), *A vision for population health: towards a healthier future*, King's Fund

Current Position

6. The Population Health Hub has a small 'core team' reflecting the need to work in partnership with City & Hackney teams and system partners to achieve our aims. We work to proactively identify what the system needs, and also work in partnership on requests for support from stakeholders across the system.

7. We have six focus areas:

Evidence	Enabling the system to use evidence resources and expertise within the system, as well as supporting teams to develop skills in how to find evidence from literature.
Intelligence	Enabling the system to use existing data and intelligence (which contains qualitative and quantitative data) to generate useful analyses and insight.
Co-design & partnerships	Embedding codesign and partnership development of change ideas
Evaluating impact	Supporting system to evaluate what is working and what needs to change
Prevention & equity	Increasing focus and resources from the system on prevention and equity
Capacity building	Building capacity across the system in understanding drivers of population health and have the capacity and confidence to take action on this

8. Examples of how we support the system are:
   ● Leading on the delivery of key population health programmes and initiatives including Make Every Contact Count and establishing the Prevention Investment Standard (PInS)
   ● Working in partnership with the City and Hackney Health Inequalities Steering Group to support delivery of its priority action plans
   ● Involvement of residents, communities, frontline teams and other partners in developing population health priorities for City and Hackney
   ● Influencing departments and organisations across City of London, Hackney and beyond to take action on the social, economic determinants of health
   ● Supporting City and Hackney place-based partnership to take a population health approach in the design and delivery of health and care services for local people; enabling more efficient use of system resources and improving outcomes
   ● Supporting the development and implementation of Neighbourhood population health plans and both the City of London and Hackney's Joint Local Health and Wellbeing Strategies

9. Examples of our work include:

- a stocktake of equalities data across the health and care system (including a 'deep dive' of mental health and sexual health service data) and development of an equalities 'minimum dataset'

- co-development of an approach to embedding a culture of health equity in frontline teams including development of a resource pack to facilitate this

- a series of workshops to co-develop a shared system framework for inclusive resident involvement to improve population health outcomes; plus completion of an equalities impact assessment of current resident engagement mechanisms

- a 1 year on report cataloguing our achievements over our first year and how we propose to work going forward

10. In its leadership role to improve population health and reduce health inequalities across Hackney, there is an opportunity for the Board and member organisations to work more closely with the Population Health Hub.

11. We have included some suggestions on how the Board may want to consider working with the Population Health Hub:

Learning together	Building on the Board's commitment to addressing health inequalities and promoting a health in all policies approach: ● What data, tools and prompts might help Members assess the health impacts or inequalities implications of strategies operating in Hackney, and other plans? ● Could the PHH provide training and support in the development and use of these tools?
Existing projects	● We support the work of the City & Hackney Health Inequalities Steering Group. ● We are supporting with implementation of the Hackney Joint Local Health and Wellbeing Strategy, with particular responsibility for driving forward the social connections strand ● We will continue to run our MATCH project (embedding a culture of health equity) and are keen to work with other teams in Hackney

New projects	● Are there other projects that would support Hackney HWB aims and priorities?

Summary

This report introduces the Population Health Hub, a system wide resource to support teams across City & Hackney to realise their role in improving population health and reducing health inequalities.

The presentation includes information on the Population Health Hub, our ways of working, focus areas and examples of our work. We include questions to members on how best we can best work together to promote the Board's priorities.

Recommendation(s)

Members are asked to:

- Note the report, including the offer of system support from the Population Health Hub
- Consider ways the Population Health Hub can work to support the Board

●.1. **Policy Context:**

Please detail which, if any, of the Health & Wellbeing Strategy priorities this report relates to?

☐	Improving mental health
☐	Increasing social connection
☐	Supporting greater financial security
☑	All of the above

Please detail which, if any, of the Health & Wellbeing Strategy 'Ways of Working' this report relates to?

☐	Strengthening our communities

☐	Creating, supporting and working with volunteer and peer roles
☐	Collaborations and partnerships: including at a neighbourhood level
☐	Making the best of community resources
☑	All of the above

●.2. Equality Impact Assessment (EIA)

Has an EIA been conducted for this work?

☐	Yes
☑	No

●.3. Consultation

Has public, service user, patient feedback/consultation informed the recommendations of this report?

☑	Yes
☐	No

Have the relevant members/ organisations and officers been consulted on the recommendations in this report?

☑	Yes
☐	No

●.4. Risk Assessment

Not required

●.5.   **Sustainability**

The Population Health Hub aims to work in a way that embeds and sustains a commitment to reducing health inequalities and improving population health across City & Hackney.

Report Author	Joia de Sa, Consultant in Public Health
Contact details	joia.desa@hackney.gov.uk
Appendices	Presentation introducing the Population Health Hub for the Hackney Health and Wellbeing Board